

Financial and Non-Financial Highlights

Financial items

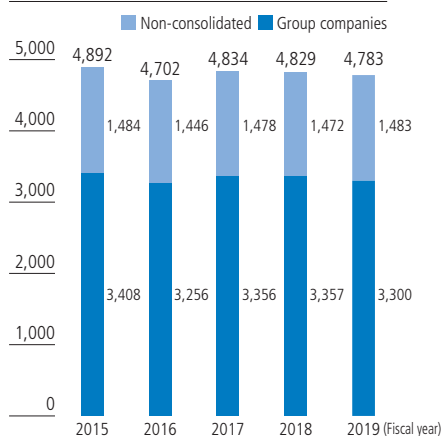
	Unit	FY2009	FY2010	FY2011	FY2012	FY2013
Orders received	Million yen	118,667	165,638	195,268	195,920	189,026
Ratio of overseas orders received	%	41.1	57.7	56.7	61.9	52.6
Net sales	Million yen	117,234	141,160	189,716	216,051	185,421
Ratio of overseas sales	%	43.7	44.4	51.3	57.4	61.6
Operating income	Million yen	3,189	5,411	8,325	9,815	8,083
Ratio of operating income to net sales	%	2.7	3.8	4.4	4.5	4.4
Ordinary income	Million yen	3,699	6,166	9,033	10,728	9,292
Ratio of ordinary income to net sales	%	3.2	4.4	4.8	5.0	5.0
Profit attributable to owners of parent	Million yen	3,666	3,703	4,372	6,200	4,155
Return on equity (ROE)	%	6.0	5.8	6.6	8.7	5.3
Total assets	Million yen	121,894	132,698	156,108	163,014	166,680
Net assets	Million yen	66,263	66,978	69,602	78,537	84,712
Equity ratio	%	52.3	48.8	42.9	46.2	48.3
Cash flows from operating activities	Million yen	1,077	5,869	1,812	10,772	7,532
Cash flows from investing activities	Million yen	2,105	-5,838	-2,336	-1,308	-1,194
Cash flows from financing activities	Million yen	-1,995	92	-361	-2,569	-3,290
Research and development expenses	Million yen	668	744	784	800	876
Depreciation	Million yen	1,107	1,122	1,239	1,211	1,290
Purchase of property, plant and equipment and intangible assets	Million yen	-826	-783	-1,398	-3,130	-1,734
Per share data:						
Profit	Yen	99.72	100.73	119.52	170.99	116.08
Net assets	Yen	1,734.49	1,762.28	1,834.99	2,087.16	2,282.56
Annual dividend	Yen	30	30	35	50	45
Dividend payout ratio	%	30.1	29.8	29.3	29.2	38.8
Total return ratio	%	30.2	29.8	40.0	44.8	80.5

* The U.S. dollar amounts are translated on the basis of nearly 111.01 yen to 1 dollar, the rate of exchange prevailing at March 31, 2019.

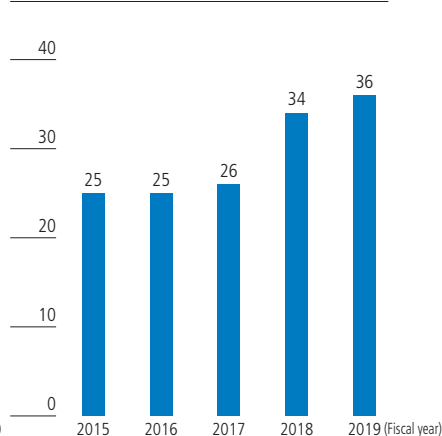
* As the company has been applying the Partial Amendments to Accounting Standard for Tax Effect Accounting (Accounting Standards Board of Japan (ASBJ) Statement No.28, February 16, 2018) since FY2018, its consolidated financial position in FY2017 is based on indicators, etc. calculated after retrospectively applying the said accounting standard, etc.

Non-financial items

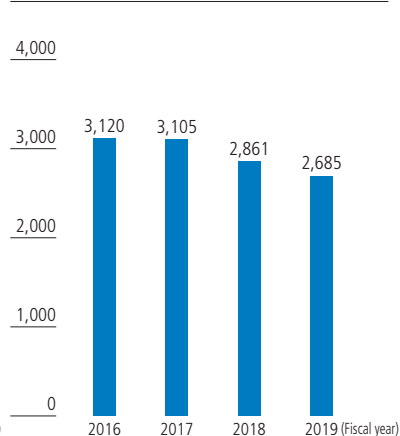
Number of employees (unit: persons)



Education per employee (unit: hours)



CO₂ emissions (unit: t-CO₂)



*Computation started from fiscal year 2015

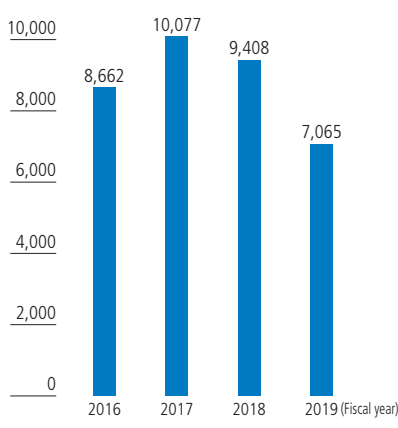
*Thousands of U.S. dollars

	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2019
	187,311	221,764	218,323	219,844	241,889	226,909	2,084,993
	49.8	54.3	50.4	46.2	46.3	45.1	45.1
	183,648	212,424	200,604	231,898	225,402	225,378	2,070,919
	55.2	55.5	49.3	50.1	47.1	41.3	41.3
	8,669	12,734	8,473	12,180	14,035	15,439	141,872
	4.7	6.0	4.2	5.3	6.2	6.9	6.9
	9,579	12,343	9,842	13,082	15,085	15,991	146,938
	5.2	5.8	4.9	5.6	6.7	7.1	7.1
	6,084	7,084	6,305	7,254	8,841	9,132	83,917
	6.9	7.6	6.8	7.2	8.3	8.4	8.4
	188,283	189,566	199,024	215,392	223,080	215,389	1,979,137
	99,669	95,921	100,184	110,650	113,649	112,843	1,036,875
	50.4	48.0	48.1	48.8	48.8	50.2	50.2
	1,401	7,301	6,679	9,337	9,159	21,386	196,511
	-3,900	-328	-6,505	1,390	-2,830	-877	-8,064
	1,264	-7,409	-5,286	-885	2,396	-11,475	-105,441
	822	889	946	1,024	1,084	1,105	10,154
	1,257	1,348	1,290	1,398	2,030	2,167	19,920
	-1,247	-1,941	-1,807	-3,832	-4,140	-2,086	-19,170

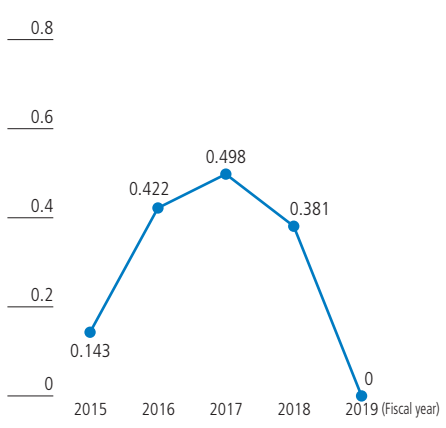
*U.S. dollars

	172.64	204.35	183.16	212.40	259.53	268.07	2.46
	2,690.76	2,633.60	2,799.30	3,087.51	3,193.18	3,176.25	29.19
	52	67	70	75	91	100	0.92
	30.1	32.8	38.2	35.3	35.1	37.3	37.3
	30.2	63.8	54.0	42.2	35.1	37.5	37.5

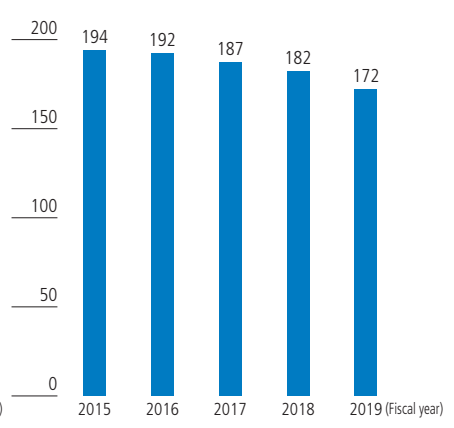
Amount of waste discharged (unit: t)



Frequency rate (unit: %)



Number of patents obtained (unit: patents)



*Computation started from fiscal year 2015