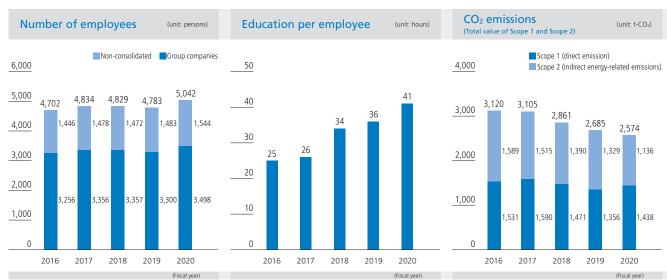
Financial and Non-Financial Highlights

■ Financial items

	Unit	FY2010	FY2011	FY2012	FY2013	FY2014	
Orders received	Million yen	165,638	195,268	195,920	189,026	187,311	
Ratio of overseas orders received	%	57.7	56.7	61.9	52.6	49.8	
Net sales	Million yen	141,160	189,716	216,051	185,421	183,648	
Ratio of overseas sales	%	44.4	51.3	57.4	61.6	55.2	
Operating income	Million yen	5,411	8,325	9,815	8,083	8,669	
Ratio of operating income to net sales	%	3.8	4.4	4.5	4.4	4.7	
Ordinary income	Million yen	6,166	9,033	10,728	9,292	9,579	
Ratio of ordinary income to net sales	%	4.4	4.8	5.0	5.0	5.2	
Profit attributable to owners of parent	Million yen	3,703	4,372	6,200	4,155	6,084	
Return on equity (ROE)	%	5.8	6.6	8.7	5.3	6.9	
Total assets	Million yen	132,698	156,108	163,014	166,680	188,283	
Net assets	Million yen	66,978	69,602	78,537	84,712	99,669	
Equity ratio	%	48.8	42.9	46.2	48.3	50.4	
Cash flows from operating activities	Million yen	5,869	1,812	10,772	7,532	1,401	
Cash flows from investing activities	Million yen	(5,838)	(2,336)	(1,308)	(1,194)	(3,900)	
Cash flows from financing activities	Million yen	92	(361)	(2,569)	(3,290)	1,264	
Research and development expenses	Million yen	744	784	800	876	822	
Depreciation	Million yen	1,122	1,239	1,211	1,290	1,257	
Purchase of property, plant and equipment and intangible assets	Million yen	(783)	(1,398)	(3,130)	(1,734)	(1,247)	
Per share data:							
Profit	Yen	100.73	119.52	170.99	116.08	172.64	
Net assets	Yen	1,762.28	1,834.99	2,087.16	2,282.56	2,690.76	
Annual dividend	Yen	30	35	50	45	52	
Dividend payout ratio	%	29.8	29.3	29.2	38.8	30.1	
Total return ratio	%	29.8	40.0	44.8	80.5	30.2	

Non-financial items



^{*} The U.S. dollar amounts are translated on the basis of nearly 103.52 yen to 1 dollar, the rate of exchange prevailing at March 31, 2021.

* As the company has been applying the Partial Amendments to Accounting Standard for Tax Effect Accounting (Accounting Standards Board of Japan (ASBJ) Statement No.28, February 16, 2018) since FY2018, its consolidated financial position in FY2017 is based on indicators, etc. calculated after retrospectively applying the said accounting standard, etc.

housands	OŤ	U.S.	dollars	

FY2020	FY2020	FY2019	FY2018	FY2017	FY2016	FY2015	
1,810,596	200,469	226,909	241,889	219,844	218,323	221,764	
44.1	44.1	45.1	46.3	46.2	50.4	54.3	
1,829,379	202,548	225,378	225,402	231,898	200,604	212,424	
45.8	45.8	41.3	47.1	50.1	49.3	55.5	
105,586	11,690	15,439	14,035	12,180	8,473	12,734	
5.8	5.8	6.9	6.2	5.3	4.2	6.0	
110,981	12,287	15,991	15,085	13,082	9,842	12,343	
6.1	6.1	7.1	6.7	5.6	4.9	5.8	
74,779	8,279	9,132	8,841	7,254	6,305	7,084	
7.2	7.2	8.4	8.3	7.2	6.8	7.6	
2,066,976	228,855	215,389	223,080	215,392	199,024	189,566	
1,140,817	126,311	112,843	113,649	110,650	100,184	95,921	
52.9	52.9	50.2	48.8	48.8	48.1	48.0	
8,789	973	21,386	9,159	9,337	6,679	7,301	
(62,446)	(6,913)	(877)	(2,830)	1,390	(6,505)	(328)	
(12,964)	(1,435)	(11,475)	2,396	(885)	(5,286)	(7,409)	
10,142	1,122	1,105	1,084	1,024	946	889	
18,829	2,362	2,167	2,030	1,398	1,290	1,348	
(20,505)	(2,270)	(2,086)	(4,140)	(3,832)	(1,807)	(1,941)	

						*U.S. dollar	íS
204.35	183.16	212.40	259.53	268.07	243.03	2.1	19
2,633.60	2,799.30	3,087.51	3,193.18	3,176.25	3,552.69	32.0	09
67	70	75	91	100	90	0.8	31
32.8	38.2	35.3	35.1	37.3	37.0	37.	.0
63.8	54.0	42.2	35.1	37.5	37.2	37.	.2

